## REGIONAL TRANSIT ISSUE PAPER

Page 1 of 4

Agenda	Board Meeting	Open/Closed	Information/Action	Issue
Item No.	Date	Session	Item	Date
20	05/23/11	Open	Action	05/10/11

Subject: Accepting Public Comment on Proposed FY 2012 Budget
--

#### **ISSUE**

Accept public comment on Proposed FY 2012 Budget.

#### RECOMMENDED ACTION

- A. Accept Public Comment on the Proposed FY 2012 Budget; and
- B. Motion: To Continue the Public Hearing to June 27, 2011

#### FISCAL IMPACT

None as a result of the public hearing.

#### **DISCUSSION**

The Proposed Fiscal 2012 Budget was released for public review on April 25, 2011. The public hearing notice was published in The Sacramento Observer; the Daily Recorder; Daily Journal; Nichi Bei Weekly; and the Sacramento Gazette. Through this process, the public is offered an opportunity to express opinions regarding the proposed FY 2012 Budget (Attachment 1). As of this date, no emails, calls or letters have been received on the budgets, however, Finance staff made a budget presentation to the Mobility Advisory Council (MAC) on May 5, 2011. Members of the MAC had many financial questions that were answered by RT staff. Also, on May 6, 2011, RT's monthly on-line transit talk with the General Manager/CEO was hosted by RT's Chief Financial Officer. The topic was the FY 2012 Budget and general transit questions. A number of budget questions were asked in this forum and posted on the RT website, which offered an additional opportunity for public review of budget information. Staff will report any additional public comment or inquiries received between Board meetings on June 27, 2011, when, following the next period for public comment, staff will recommend that the Board close the public hearing and adopt the FY 2012 Operating and Capital budgets.

Although staff continues to monitor revenues and refine expenditure projections, no changes to the proposed FY 2012 Operating or Capital Budgets that were released for the 60-day public review have been made.

#### **OPERATING REVENUES**

Table 1 on page two shows RT's preliminary operating revenues for FY 2012. Detailed descriptions for key revenues and assumptions are included in Attachment 1, the FY 2012 Abridged Budget on pages 12 to 14. As previously stated, the numbers have not changed since the last Board presentation.

Approved:	Presented:
Final 5/16/11	
General Manager/CEO	Chief Financial Officer
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## REGIONAL TRANSIT ISSUE PAPER

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Table 1
Sacramento Regional Transit District
FY 2012 Operating Revenue Comparison
(Dollars in thousands)

Revenue Categories	F	Y 2009	FY 2010	FY 2011	ı	FY 2011	ı	FY 2012	FY	2012 Bu 2011 Fo	dget to FY recast
		Actual	Actuals	Budget	F	orecast		Budget	Va	ariance	Percent
Carryover-prior year	\$	-	\$ -	\$ -	\$	1,556	\$	1,220	\$	(336)	(21.6%)
Federal		30,309	30,914	21,236		22,236		24,215		1,979	8.9%
State & Local		70,725	58,134	57,358		60,011		64,986		4,975	8.3%
Fares		32,571	30,864	29,801		29,801		30,877		1,076	3.6%
Contracted Services		4,311	4,599	4,466		4,738		4,506		(232)	(4.9%)
Other		3,409	2,962	4,195		4,095		3,445		(650)	(15.9%)
Total Revenue	\$	141,325	\$ 127,473	\$ 117,056	\$	122,437	\$	129,249	\$	6,812	5.6%
Reserve		-	-	-		-		(5,592)		(5,592)	n/a
Operating Revenue	\$	141,325	\$ 127,473	\$ 117,056	\$	122,437	\$	123,657	\$	1,220	1.0%

#### **OPERATING EXPENDITURES**

Table 2 provides actual expenditures for FY 2010, FY 2011 year-end projections and the preliminary budget for FY 2012. Detailed descriptions for key expenditures categories and assumptions are included Attachment 1, the FY 2012 Abridged Budget on pages 15 to 17. As previously stated, the numbers have not changed since the last Board presentation.

Table 2
Sacramento Regional Transit District
FY 2012 Operating Expenditure Comparison
(Dollars in thousands)

						FY 2012 B	udget to
Expense Categories	FY 2009	FY 2010	FY 2011	FY 2011	FY 2012	FY 2011 F	orecast
	Actual	Actuals	Budget	Forecast	Budget	Variance	Percent
Salaries & Benefits	\$ 89,845	\$ 90,548	\$ 78,040	\$ 79,537	\$ 80,449	\$ 912	1.1%
Professional Services	25,643	22,511	19,115	19,088	19,569	481	2.5%
Materials & Supplies	9,848	9,128	7,490	7,469	7,643	174	2.3%
Utilities	5,545	5,531	5,638	5,791	5,986	195	3.4%
Insurance & Liability 1	7,104	2,286	6,421	7,754	8,073	319	4.1%
Other Expenses	2,054	1,728	1,908	1,578	1,937	359	22.7%
Expense	\$ 140,039	\$ 131,732	\$ 118,612	\$ 121,217	\$ 123,657	\$ 2,440	2.0%
FY 2010 Carryover			(1,556)				
Total Expenses	\$ 140,039	\$ 131,732	\$ 117,056	\$ 121,217	\$ 123,657	\$ 2,440	2.0%

The FY 2010 actual costs for the Insurance & Liability category is \$2.3 million is much lower than the FY 2011 projected costs and FY 2012 preliminary budget due to the fact that in FY 2010 the claim reserves for worker's compensation accruals were adjusted and it was determined by RT's new actuaries that reserves and liabilities for these reserves

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were overly conservative, thus the actuary's reduced the claim reserves requirement which reduced expenses in FY 2010. This was a one-time event and no such adjustment is expected in the current year or future years.

#### FINANCIAL FORECAST FOR OPERATIONS

Table 3 below is an excerpt from RT's larger Financial Forecasting Model (FFM) that gives a longer look forward than the annual budget. The FFM uses the current or proposed Fiscal Year budget, in this case, FY 2012, as the base for future year projections up to FY 2016. The expense forecast reflects the service level changes noted below the tables and adjustments for inflation.

Table 3
Revenue and Expense Forecast
(Dollars in thousands)

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Operating Revenue					
Fares	\$ 30,877	\$ 33,969	\$ 36,637	\$ 45,254	\$ 48,614
Contracted Services	4,506	4,643	4,787	5,026	5,280
State & Local	64,986	65,301	67,475	70,954	75,255
Federal	24,215	27,224	28,665	31,098	35,119
Other	3,445	4,123	4,232	4,373	4,478
Carryover	1,220				
Total Operating Revenue	129,249	135,260	141,796	156,705	168,746
Operating Expenses					
Labor & Fringes	80,449	84,492	90,299	99,388	107,046
Professional Services	19,569	20,552	21,965	24,176	26,039
Materials & Supplies	7,643	8,027	8,579	9,442	10,170
Utilities	5,986	6,287	6,719	7,395	7,965
Casualty & Liability	8,073	8,479	9,061	9,974	10,742
Other	1,937	2,034	2,174	2,393	2,577
Total Operating Expenses	123,657	129,872	138,798	152,769	164,539
Reserve	5,592	5,388	2,998	3,936	4,208
Cumulative Reserve	\$ 5,592	\$ 10,980	\$ 13,978	\$ 17,914	\$ 22,122

## Service Plan Forecast (Revenue Hours)

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Fixed Route Bus	485,560	495,271	510,129	541,272	568,016
Community Bus Service	14,264	16,567	19,241	22,347	25,955
Light Rail	199,121	209,471	221,729	236,019	243,104

#### **Assumptions**

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Light Rail and Bus service will be restored from 2013 through 2017

#### **CAPITAL BUDGET**

The potential new capital funding for the FY 2012 is outlined below in Table 4. Details on the capital budget and explanations of project categories are included on pages 20 to 21 in Attachment 1, the FY 2012 Abridged Budget.

Table 4

Capital Improvements By Category

(in Thousands)

	FY 2012			
Category	Pı	oposed		
System Expansion	\$	28,192	78.6%	
Infrastructure		3,515	9.8%	
Facilities		719	2.0%	
Transit Technologies		1,132	3.2%	
Planning & Studies		205	0.6%	
Other Programs		2,108	5.9%	
Total	\$	35,871	100%	

#### **FUTURE BUDGET EVENTS:**

June 27, 2011 - Continue Public Hearing and Board Adoption

July 1, 2011 - Start of the new fiscal year



**Attachment 1** 



## **Sacramento Regional Transit District**

**Abridged Budget** Fiscal Year 2011-2012



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#### **Board of Directors**

**Don Nottoli, Chair** County of Sacramento

Bonnie Pannell, Vice Chair

City of Sacramento

**Steve Miller** 

City of Citrus Heights

**Steve Cohn** 

City of Sacramento

**Phil Serna** 

County of Sacramento

**Angelique Ashby** 

City of Sacramento

Pat Hume

City of Elk Grove

Roberta MacGlashan

County of Sacramento

**Andy Morin** 

City of Folsom

David Sander, Ph.D.

City of Rancho Cordova

**Darrell Fong** 

City of Sacramento

#### **Board of Directors Alternates**

**Steve Detrick** 

City of Elk Grove

**Robert McGarvey** 

City of Rancho Cordova

**Mel Turner** 

City of Citrus Heights



#### **Executive Team**

Mike Wiley

General Manager/CEO

**Bruce Behrens** 

Chief Legal Counsel

Dee Brookshire

Chief Financial Officer

**RoseMary Covington** 

Assistant General Manager of Planning and Transit System Development

**Dan Bailey** 

Chief Administrative Officer/EEO Officer

Mark Lonergan

**Chief Operating Officer** 

Alane Masui

Assistant General Manager of Marketing and Communications

**Mike Mattos** 

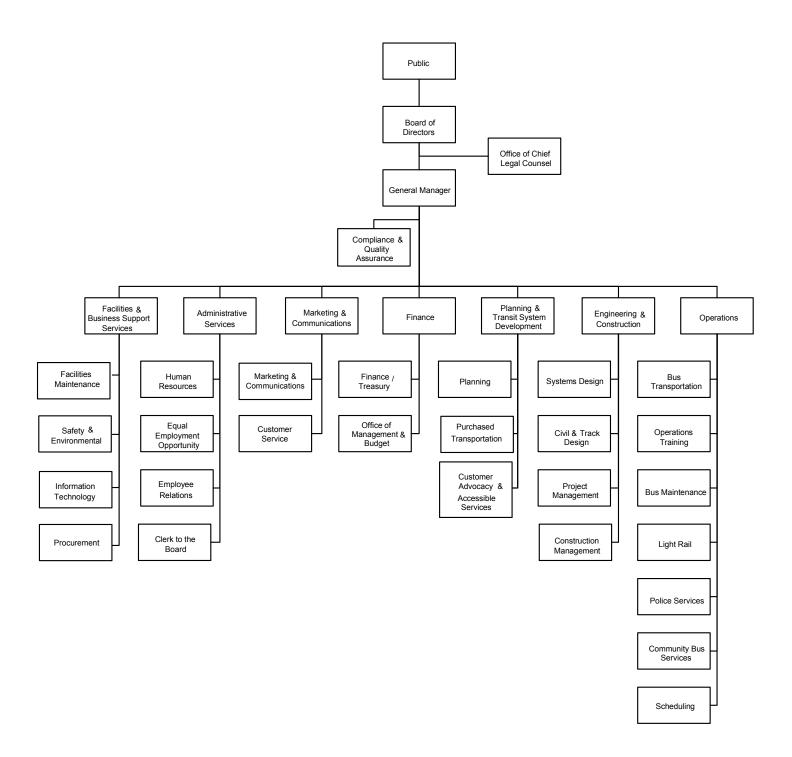
Chief of Facilities and Business Support Services

**Diane Nakano** 

Assistant General Manager of Engineering and Construction



#### **Organizational Structure**





#### **District Profile**

#### **Facts**

### Sacramento Regional Transit District

Constructs, operates, and maintains a comprehensive mass transportation system that serves 418 square miles in Sacramento County

Bus Service								
Power	Compressed Natural Gas, Diesel, Gasoline							
Routes	65							
Schedule	4:38 am to 9:46 pm daily							
Stops	3,500							
Vehicles	212 CNG buses; 4 CNG replica "trolleys"; 14 shuttle vans; 3 29' diesel buses							
Annual Ridership	13,850,000							

Light Rail Service								
Power	Electrical							
Miles 36.89								
Schedule 3:50 am to 10:38 pm daily								
Stops	48							
Vehicles	76							
Annual Ridership	13,150,000							

Paratransit									
ADA Passenger Trips Provided	330,616								
ADA Vehicle Revenue Miles	3,102,585								
Vehicles	109								

Passenger Amenities/ Customer Service								
Transfer Centers	26							
Park & Ride	18							
Annual Customer Service Calls	950,904							
Customer Info Line	(916) 321-2877							
Website	www.sacrt.com							

History							
Apr 1, 1973	Began operations by acquiring the assets of Sacramento Transit Authority						
1973	Completed new maintenance facility and purchased 103 new buses						
1987	Opened the 18.3-mile light rail system, linking the northeastern Interstate 80 and southeastern Highway 50 corridors with Downtown Sacramento						
Sep 1998	Completed the first light rail extension to Mather Field/Mills Station along the Gold Line corridor						
Sep 2003	Opened the South Line, extending light rail to South Sacramento						
Jun 2004	Extended light rail from Mather Field/Mills to Sunrise Boulevard						
Oct 2005	Extended light rail from Sunrise Boulevard to Folsom, including four new stations						
Dec 2006	Extended light rail from downtown Sacramento to Sacramento Amtrak station						



#### **Strategic Plan**

Adopted by the Board of Directors in January 2004, the RT strategic plan establishes RT's commitment to become a more efficient and competitive public transportation provider in the Sacramento region.

The Strategic Plan outlines the way RT will implement the Regional Metropolitan Transportation plan and defines RT's vision and mission. These purposes require that RT align its goals with the Region's, shape activities to support the goals, responsibly manage the things that are done, commit resources, and measure performance.

RT acts as the Region's focal point for transit research and development, strategic planning and system assessment, intermodal research coordination and facilitation, and transit education and safety training. RT's programs involve multiple modes of transportation.

This plan is RT's commitment to the people of the Sacramento Region to make their lives better. RT will accomplish this through regional leadership, ethical and sound business practices, and financial sustainability. RT will continue to focus on customer service and provide safe, clean, and reliable transportation service. To prepare for future needs in the 21st Century, RT will build and continuously develop a highly skilled transportation workforce, and will increase our readiness to respond to transportation emergencies that disrupt communities and affect our customers throughout the region. RT will continue to challenge itself to meet the growing transportation needs of the Sacramento Region.

The RT's Strategic Plan summary of Mission, Vision, Values, and Goals are on the following page and is the result of the hard work of many of RT's employees and partners who are dedicated to leading the way to transportation excellence in the 21<sup>st</sup> Century. The plan is best seen as an evolving process, not a rigid or fixed document. This strategic plan will change as the needs of the Region change and reflect the transportation requirements of the Region. The strategic plan is currently under review and will updated in the near future.



#### Strategic Plan, cont.

#### **Our Mission**

To promote and enhance regional mobility and serve the public by providing quality transit services and solutions that improve the overall quality of life in the Sacramento region.

#### **Our Vision**

A coordinated regional public transportation system that delivers quality and environmentally sensitive transit services that are an indispensable part of the fabric of communities throughout the Sacramento region.

## **Our Values**

- Financial Sustainability
- Customer Service
- · Regional Leadership
- Quality Workforce
- Ethical and Sound Business Practices

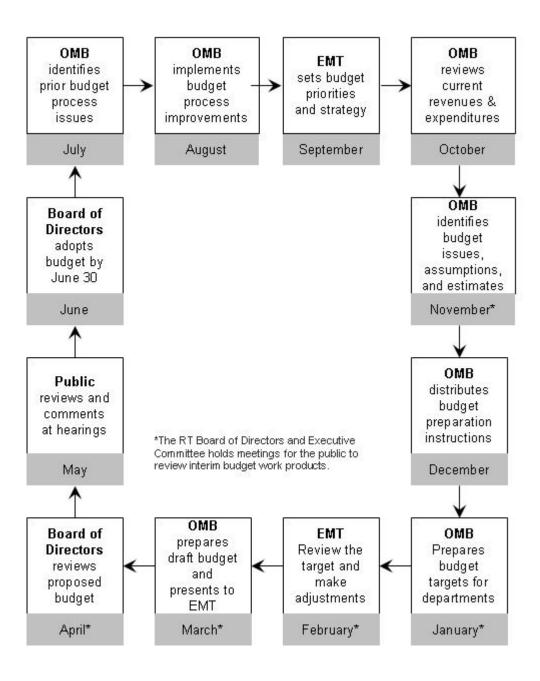
#### **Our Goals**

- 1. Secure the financial means to deliver our services and programs.
- 2. Provide total quality customer service.
- 3. Create a "World Class" regional transit system.
- 4. Be a great workplace, attract and retain a qualified, talented and committed workforce.
- 5. Conduct our business in a sound and ethical matter.



#### **Budget Process**

RT uses the annual budget to help measure and account for taxpayer dollars. The budget, as adopted by the Board of Directors, authorizes RT to spend funds. It details how RT allocates tax resources to expenditures and serves as a benchmark for evaluating accomplishments and assessing fiscal responsibility.





#### **Voting System**

RT is governed by an eleven-member Board of Directors. Six entities (5 cities and 1 county) make appointments to RT's Board. Eight directors are appointed by "member entities" and represent jurisdictions annexed into RT's district. Three directors are appointed by "participating entities" and represent jurisdictions that contract with RT to receive transit service.

In January 2006, the RT Board directed staff to pursue legislation to change the voting system from a one-member-one-vote system to one that provides for weighted voting based upon the financial contribution made by each entity to RT. Assembly Bill 2137 established the new weighted voting system.

The system creates 100 voting shares. RT allocates the shares to jurisdictions and their members as follows:

- Five shares to each annexed jurisdiction
- Remaining shares to all jurisdictions based on financial contribution of Transit Development Act funds, funds through contracts, other local funds, and federal funds

On March 12, 2007, the RT Board of Directors adopted the new Schedule of Weighted Voting Distribution for the remainder of FY 2007. For all subsequent years, the Schedule is to be included in the proposed budget document and distributed to voting entities at least 60 days in advance of budget adoption. A summary of the tabulated vote shares adopted for FY 2011 and for FY 2012 is shown in the table below. A detailed FY 2012 Schedule of Weighted Voting is shown on the next page.

#### **Vote Shares By Jurisdiction**

Jurisdiction	Status	Shares - FY	Shares – FY
		2011 Budget	2012 Proposed
County of Sacramento	Annex	42	41
City of Sacramento	Annex	36	37
City of Rancho Cordova	Annex	9	9
City of Citrus Heights	Contract	5	6
City of Elk Grove	Contract	5	4
City of Folsom	Contract	3	3
Total		100	100



#### **Voting System, cont**

#### Fiscal Year 2012 Schedule of Weighted Voting Distribution

Base Values\*
Federal Financial Information

Code Section:		Federal Fi	nancial Inforn	<u>nation</u>				
102205(b)(6)	FY 11 Federal Funds Available in the Sacramento MSA	29,355,809						
102205(b)(7)	Allocation of Federal Funds to jurisdictions other than RT	4,919,760						
102205(b)(8)	FY 11 Federal Funds Available for use in RT Service Area:	24,436,049						
		<u>Jurisdicti</u>	on Specific Va	alues				
		City of	County of	Rancho				
400005/5\/40\	Deceletionatt	Sacramento 486,189	Sacramento	Cordova	Citrus Heights	Folsom 74 450	Elk Grove	Totals:
102205(b)(10)	Population:**		567,700	62,899	88,115	71,453	143,885	1,420,241
	Proportionate Population:	34.23%	39.97%	4.43%	6.20%	5.03%	10.13%	100.00%
	Member:	Yes	Yes	Yes	No	No	No	
102100.2, 102100.3	3	4	3	1	1	1	1	11
	Federal Funds Attributed to Entity							
102105.1(d)(2)(D)	(Total Federal Funding x Share of Population):	8,365,156	9,767,599	1,082,213	1,516,068	1,229,389	2,475,623	24,436,049
102105.1(d)(2)(A), 102205(b)(3)	FY 12 State TDA Funds Made Available to RT:	15,254,597	17,134,767	1,971,686	0	0	0	34,361,050
102105.1(d)(2)(B), 102205(b)(4)	FY 12 Funds Provided Under Contract:	0	0	0	2,698,768	1,342,207	215,000	4,255,975
102105.1(d)(2)(C),								
102205(b)(5)	FY 12 Other Local Funds	0	0	0	0	0	0	0
102105.1(d)(2)	Total Financial Contribution:	23,619,753	26,902,366	3,053,899	4,214,836	2,571,596	2,690,623	63,053,074
102105.1(d)(2)	Proportionate Financial Contribution:	37.46%	42.67%	4.84%	6.68%	4.08%	4.27%	100.00%
		Voti	ng Calculation					
		City of Sacramento	County of Sacramento	Rancho Cordova	Citrus Heights	Folsom	Elk Grove	<u>Totals:</u>
102105.1(d)(1)	Incentive Shares (5 for member jurisdictions)	5	5	5	0	0	0	15
102 100.1(0)(1)	Financial Contribution Shares	· ·	Ü	Ü	· ·	Ü	ŭ	10
102105.1(d)(2)	(Proportionate Financial Share x Remainder of 100 shares):	31.8411	36.2663	4.1169	5.6819	3.4667	3.6271	85.0000
102105.1(d)(3)	Total Shares:	36.8411	41.2663	9.1169	5.6819	3.4667	3.6271	100.0000
102105.1(d)(4)(i)	Shares After Rounding:	37	41	9	6	3	4	100
102105.1(d)(4)(i), 102105.1(d)(4)(ii)	Share Adjustment (To Ensure 100 Shares):	37	41	9	6	3	4	100
102105.1(d)(7)	Distribution of Shares Among Members (Assuming All Members Present to Vote):***	9	13	9	6	3	4	
	Member 1	10	14	9	6	3	4	
	Member 2 Member 3	9	14 13	N/A N/A	N/A N/A	N/A N/A	N/A N/A	
	Member 4	9	N/A	N/A	N/A	N/A	N/A	
	Member 5	N/A	N/A	N/A	N/A	N/A	N/A	

Total Votes:

37

41

9

6

3

100

<sup>\*</sup> In addition to the funding sources set forth below, RT projects following funds for operating purposes: \$29,352,610 - Measure A

\*\* Population as measured by the population statistics used by SACOG to allocate TDA funds for the same fiscal year for which the budget is adopted.

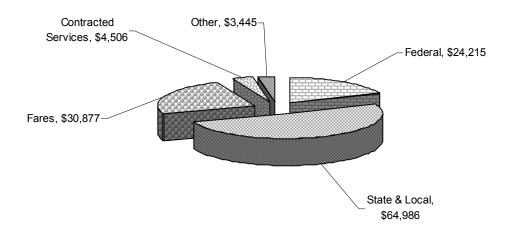
\*\*\* If, in any vote allocation, any member would have more than 15 votes, that jurisdiction will be given an additional seat and the votes will be reallocated to the larger number of members.



#### Revenues

#### **Operating Revenue by Funding Source**

(Dollars in Thousands)



#### **Operating Revenue By Funding Source**

(Dollars in Thousands)

										FΥ	2012 Bu	dget to FY
	F	Y 2009	Y 2010	I	FY 2011		FY 2011	F	Y 2012		2011 Fc	recast
		Actual	Actuals		Budget	F	orecast		Budget	Vá	ariance	Percent
Carryover-prior year	\$	-	\$ -	\$	-	\$	1,556	\$	1,220	\$	(336)	(21.6%)
Federal		30,309	30,914		21,236		22,236		24,215		1,979	8.9%
State & Local		70,725	58,134		57,358		60,011		64,986		4,975	8.3%
Fares		32,571	30,864		29,801		29,801		30,877		1,076	3.6%
Contracted Services		4,311	4,599		4,466		4,738		4,506		(232)	(4.9%)
Other		3,409	2,962		4,195		4,095		3,445		(650)	(15.9%)
Total Revenue	\$	141,325	\$ 127,473	\$	117,056	\$	122,437	\$	129,249	\$	6,812	5.6%
Reserve		-	-		-		-		(5,592)		(5,592)	n/a
Operating Revenue	\$	141,325	\$ 127,473	\$	117,056	\$	122,437	\$	123,657	\$	1,220	1.0%



#### Revenue cont.

#### **Federal Funding**

This category includes formula-based allocations to RT from the federal government. Each year Congress authorizes the appropriation and the Federal Transit Administration allocates the dollars to RT. RT can use the funds for operating, planning, and capital, subject to specific regulations.

- The FY 2012 Preliminary Budget proposes \$24.2 million in federal funding, an increase of \$2.0 million (8.9%) from the FY 2011 Forecast of \$22.2 million.
- Section 5309 Fixed Guideway federal funding is projected to increase by \$2.0 million due to South Line Phase I light rail segment reaching seven year anniversary.

#### State and Local Funding

This category includes formula-based allocations to RT from state and local government sales taxes. RT receives funding from the California Transportation Development Act Local Transportation Fund (TDA-LTF), the Transportation Development Act State Transit Assistance Program (TDA-STA), and Sacramento County Measure A.

- The FY 2012 Preliminary Budget proposes \$65.0 million in state and local funding revenue, an increase of \$5.0 million (8.3%) from the FY 2011 Forecast of \$60.0 million.
- This reflects a 1.0% or \$0.3 million increase in Measure A revenue from FY 2011 Forecast.
- This reflects a 1.0% or \$0.3 million increase in the LTF funding from FY 2011 Forecast.
- This also reflects an increase in STA funding of \$4.4 million assuming full STA allocation currently included in the Governor's budget for FY 2012.

#### **Fares**

This category includes rider monies deposited in the fare box and the sale of tickets and passes.

- The FY 2012 Preliminary Budget proposes \$30.9 million in fare revenue, an increase of \$1.1 million (3.6%) from the FY 2011 Forecast (\$29.8 million).
- This reflects a slight increase in ridership projections due to Green Line opening in September of 2011.
- RT ridership and fare revenue are projected to increase due to gasoline prices over \$4.00 per gallon and still rising, and the elimination of the State Furlough Fridays.



#### Revenues, cont.

#### **Contracted Services**

This category includes contracts with the cities of Citrus Heights, Elk Grove, and Folsom. These cities purchase RT transit services.

- The FY 2012 Preliminary Budget proposes \$4.5 million in Contracted Services revenue, a decrease of \$0.2 million (-4.9%) from the FY 2011 Forecast (\$4.7 million).
- This reflects a decrease of \$0.2 million in the Elk Grove Contract.

#### Other

This category includes investment income, commercial real estate leases, advertising income, bus book sales, fare evasion fines, promotional item sales, photo identification activities, and parking revenue.

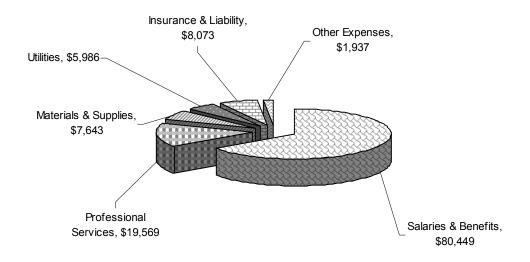
- The FY 2012 Preliminary Budget proposes \$3.4 million in other revenue, a decrease of \$0.7 million (-15.9%) from the FY 2011 Forecast (\$4.2 million).
- This reflects a reduction in CNG tax rebate of \$0.7 million.
- FY 2011 Forecast includes 18 months of CNG tax rebate, FY 2012 Preliminary Budget includes 12 months of tax rebate.



#### **Expenses**

#### **Operating Expenses by Expense Category**

(Dollars in Thousands)



#### **Operating Expenses By Expense Category**

(Dollars in Thousands)

						FY 2012 B	Sudget to
	FY 2009	FY 2010	FY 2011	FY 2011	FY 2012	FY 2011 F	orecast
	Actual	Actuals	Budget	Forecast	Budget	Variance	Percent
Salaries & Benefits	\$ 89,845	\$ 90,548	\$ 78,040	\$ 79,537	\$ 80,449	\$ 912	1.1%
Professional Services	25,643	22,511	19,115	19,088	19,569	481	2.5%
Materials & Supplies	9,848	9,128	7,490	7,469	7,643	174	2.3%
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Expense	\$ 140,039	\$ 131,732	\$ 118,612	\$ 121,217	\$ 123,657	\$ 2,440	2.0%
FY 2010 Carryover			(1,556)				
Total Expenses	\$ 140,039	\$ 131,732	\$ 117,056	\$ 121,217	\$ 123,657	\$ 2,440	2.0%



#### Expenses, cont.

#### Salaries & Benefits

This category includes payroll and benefits for all positions authorized by the Board of Directors. It accounts for wages, overtime, pension, dental, medical, FICA, vision and all other RT-paid employee benefits.

- The FY 2012 Preliminary Budget proposes \$80.4 million for salaries and benefits, an increase of \$0.9 million (1.1%) from the FY 2011 year-end projections (\$79.5 million).
- Labor decreased by \$0.9 million (1.5%) from the FY 2011 year-end projections (\$48.1 million). This saving is associated from ATU and IBEW labor union concessions.
- Fringe Benefits increased by \$2.2 million (6.1%) from the FY 2011 year-end projections (\$36.1 million). This increase is associated from a \$2.1 million (19.8%) increase in pension costs, a \$0.4 million decrease in medical, and a \$0.3 million increase in Other Post Employment Benefits (OPEB) for ATU and IBEW transition to CalPERS.
- The Fiscal Year 2012 Proposed Budget includes 931 Board authorized positions, an increase of 2 positions from the Fiscal Year 2011 Revised Budget (929 positions). This is a result of elimination of 6 laid off positions from Fiscal Year 2011 and addition of 3 new positions to the authorized position list, which will be part of the Budget approval process. In addition, there are 4 operator positions included in the FY 2012 budget for the opening of the Green Line to the River District in September 2011. Out of 931 authorized positions, 917 positions are fully or partially funded in the FY 2012 Proposed Budget.

#### **Professional Services**

This category includes: purchased transportation (Paratransit) to comply with the Americans with Disabilities Act (ADA), transit security, equipment maintenance, facilities maintenance, legal services, and services provided by outside consultants.

- The FY 2012 Preliminary Budget proposes \$19.6 million for Professional Services, an increase of \$0.5 million (2.5%) from the FY 2011 Year-end projections of \$19.1 million.
- This reflects an increase in purchased transportation (Paratransit) of \$0.17 million, an increase of \$0.16 million for bridge repair, an increase of \$0.1 million for light rail profile corrections and maintenance (grinding) and other miscellaneous items.

#### **Materials and Supplies**

This category includes fuel, bus and light rail parts, small maintenance tools and equipment, cleaning supplies, printing materials, and general office supplies.

- The FY 2012 Preliminary Budget proposes \$7.64 million for materials and supplies, an increase of \$0.17 million (2.3%) from the FY 2011 Year-end projections of \$7.47 million.
- This reflects increases in fuel categories.



#### Expenses, cont.

#### **Utilities**

This category includes electricity, water, gas, refuse, and telephone for bus, light rail, and administrative facilities.

- The FY 2012 Preliminary Budget proposes \$6.0 million for Utilities, an increase of \$0.2 million (3.4%) from the FY 2011 Year-end projections (\$5.8 million).
- This reflects an increase in Light Rail Traction costs due to Kwh rate change and an increase in Natural Gas cost.

#### Insurance and Liability

This category includes: premiums, claims, and attorney fees related to personal liability insurance, property damage insurance, worker's compensation claims, and commercial insurance for amounts in excess of self-insured amounts.

- The FY 2012 Preliminary Budget proposes \$8.1 million for casualty and liability insurance, an increase of \$0.3 million (4.1%) from the FY 2011 Year-end projections (\$7.8 million).
- This reflects a reduction in insurance claim reimbursement expectations for FY 2012 compared to very high FY 2011 projection for insurance claim reimbursements. These reimbursements are credited to departmental operating costs.

#### Other

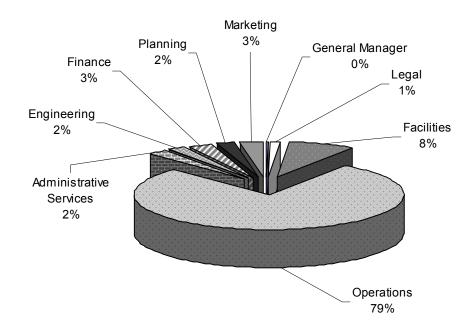
This category includes, but is not limited to, travel and training, seminars, dues and subscriptions, awards and ceremonies, building leases, equipment leases, taxes, freight, advertising, legal notices, and bad debt.

- The FY 2012 Preliminary Budget proposes \$1.94 million for other expenditures, an increase of \$0.36 million (22.8%) from the FY 2011 Year-end projections (\$1.58 million).
- This reflects an establishment of General Manager's Contingency in the amount of \$0.25 million. Year-end
  projections assume that the funds allocated to the GM Contingency in FY 2011 will be fully expended, and a new
  reserve should be reestablished to cover FY 2012 uncertainties.



#### **Positions**

The Fiscal Year 2012 Preliminary Budget proposes 931 Board authorized positions, an increase of 2 positions from the Fiscal Year 2011 Revised Budget (929 positions). Out of 931 authorized positions, 917 positions are fully or partially funded in the FY 2012 Preliminary Budget.



	FY 2009	FY 2010	FY 2011	FY 2012	FY 2012
Division	Budget	Budget	Revised	Authorized	Funded
General Manager	6	6	2	2	2
Legal	10	10	10	10	10
Facilities	95	95	73	75	74
Operations	933	905	722	726	719
Administrative Services	30	30	23	21	20
Engineering	44	44	25	22	21
Finance	32	32	25	26	25
Planning	43	42	22	22	21
Marketing	40	40	27	27	25
Total	1,233	1,204	929	931	917



#### **Capital Improvement Plan**

This following table represents the Capital Budget spending plan for the FY 2012 Operating Budget for the projects listed. The full five-year CIP will be adopted by a separate Board action and will cover capital funding priorities between fiscal year 2012 and 2016, and beyond to 2042.

The FY 2012 Budget includes projects focused on the following capital priorities:

#### System Expansion:

- Blue Line to Cosumnes River College
- Green Line to the River District (GL-1)

#### Fleet Program:

UTDC Light Rail Vehicle Retrofit

#### Infrastructure Program:

Light Rail Crossing Enhancements

#### Facilities Program:

• Bus Maintenance Facility #2 (Phase 1)

#### Transit Technologies Program:

Light Rail Station Video Surveillance and Recording System

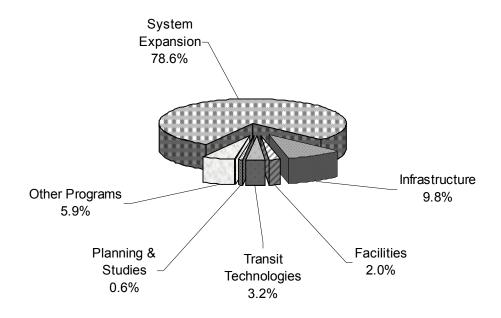
#### Impact of Capital Improvements on Operating Budget

Capital projects approved in the current year budget impact future operating and capital budgets as follows:

- 1. Capital projects completed in the current year will require ongoing maintenance and, in case of new service lines, additional and ongoing operating costs.
- 2. Capital projects that are not completed in the current year will require additional capital funding that may require balancing operating funding to meet fiscal constraints.
- Capital projects that are not completed in the current year will affect future years' budgets with increased operating
  costs in the year of completion. Future ongoing operating and maintenance costs are projected using current year
  baseline dollars.



#### **Capital Improvements by Category**



(Dollars in Thousands)

	F	Y 2012	
Category	Pr	oposed	
System Expansion	\$	28,192	78.6%
Infrastructure		3,515	9.8%
Facilities		719	2.0%
Transit Technologies		1,132	3.2%
Planning & Studies		205	0.6%
Other Programs		2,108	5.9%
Total	\$	35,871	100%



## **Capital Improvement FY 2012 Funding Additions**

Program	Project Name	Tier	Funded Through FY 2011	FY 2012 Budget Funding	Future Funding Additions	otal Project st Through FY 2042
System Expan	sion Programs					
410	Blue Line to Cosumnes River College	0	\$ 66,786,901	\$ 28,192,099	175,021,000	\$ 270,000,000
	System Expansion Total		66,786,901	28,192,099	175,021,000	270,000,000
Infrastructure	Programs					
M002	University/65th Street Transit Center Relocation	0	-	3,515,000	360,000	3,875,000
	Infrastructure Program Total		-	3,515,000	360,000	3,875,000
Facilities Prog	rams					_
4011	Facilities Maintenance & Improvements	1	2,775,464	718,176	18,082,480	21,576,120
715	Bus Maintenance Facility #2 (Phase 1)	1	25,190,717	1,441	4,588	25,196,746
	Facilities Program Total		27,966,181	719,617	18,087,068	46,772,866
Transit Securit	ry & Safety					
H022	Messaging Signs - LRT Stations	ı	-	846,927	-	846,927
H023	Rail Infrstructure Hardening	1	-	284,909	-	284,909
	Transit Security & Safety Total	ı	-	1,131,836	-	1,131,836
Planning / Stud	dies					
New	Bus Stop Handbooks	П	-	175,000	-	175,000
0543	Transit Oriented Development at Power Inn LR Station	1	44,946	30,054	-	75,000
	Planning / Studies Total		44,946	205,054	-	250,000
Other Program	is					
New	Watt Avenue/Hwy 50 Plan Review	0	-	30,000	-	30,000
G230	Certificates of Participation Payments	1	14,705,429	2,077,783	6,239,313	23,022,525
	Other Programs Total		14,705,429	2,107,783	6,239,313	23,052,525
Total			\$ 109,503,457	\$ 35,871,389	199,707,381	\$ 345,082,227

<sup>\*</sup> All project expenditures are subject to available funding.



## Capital Project 2012 Expenditure Plan

	Dustreet Name	Tier		Expended Through FY 2011		FY 2012 Budget		Future		Total Project Cost through FY 2042
Program System Expansi	Project Name	Her		FY 2011	EX	penditures		Expenditures		F Y 2042
410	Blue Line to Cosumnes River College	1	\$	27,436,140	\$	48,500,000	œ	194,063,861	•	270,000,000
230	Northeast Corridor Enhancements (Phase 1)		Ψ	24,645,418	Ψ	2,326,128	Ψ	7,528,455	Ψ	34,500,000
404	Green Line to the River District (GL-1)	0		36,524,473		8,375,750		7,020,400		44,900,223
402	Green Line Light Rail Extension	I		15,270,629		2,691,478		1,084,146,893		1,102,109,000
F	Amtrak/Folsom Light Rail Extension	i		267,768,795		773,990		1,004,140,000		268,542,785
•	System Expansion Total			371,645,454		62,667,346		1,285,739,208		1,720,052,008
Fleet Programs	System Expansion rotal			071,040,404		02,001,040		1,200,100,200		1,720,002,000
651	Siemens Light Rail Vehicle Mid-Life Overhaul	0		7,171,627		2,774,785		-		9,946,412
771	Paratransit Vehicle Replacement (Up to 50)	0		4,547,126		415,602		-		4,962,728
B040	Neighborhood Ride Vehicle Replacement (Gasoline)	П		1,514,317		86,112		19,080,187		20,680,616
B041	Neighborhood Ride Vehicle Replacement (Hybrid)	П		20,724		981,277		3,783,572		4,785,572
G225	Non-Revenue Vehicle Replacement	1		728,457		375,000		39,833,862		40,937,319
P005	Paratransit Vehicle Replacement	0		3,400,000		2,268,345		75,206,714		80,875,059
R001	CAF Light Rail Vehicle Painting	0		-		447,500		547,500		995,000
R085	UTDC Light Rail Vehicle Retrofit and Mid Life Refurbishment	i		862,491		7,765,000		15,271,746		23,899,237
R110	Siemens E & H Ramp Replacement	0		-		661,739		658,261		1,320,000
	Fleet Program Total			18,244,741		15,775,360		154,381,842		188,401,943
Infrastructure P	rograms									
0578	Traction Power Upgrades	0		315,747		575,404		-		891,151
990	Watt Avenue Grade Separation	0		2,287,916		192,084		-		2,480,000
G236	West Citrus Overcrossing OCS Pole Relocation Phase 1	0		102,601		347,399		-		450,000
G237	Across the Top System Modification	0		12,710		37,291		-		50,000
M002	University/65th Street Transit Center Relocation	- 1		-		1,075,000		2,800,000		3,875,000
R071	A019 Instrument House Improvements	0		10,470		37,485		-		47,955
R170	K Street Streetscape Improvements	0		134,991		2,472		-		137,462
R280	Amtrak-Folsom Limited Stop Service	0		227,494		2,212,030		1,460,476		3,900,000
	Infrastructure Program Total			3,091,928		4,479,164		4,260,476		11,831,568
Transit Oriented	d Development									
0536	Transit Oriented Development at Cemo Circle	0		98,261		1,739		-		100,000
0538	Transit Oriented Development at Butterfield LR Station	0		45,327		4,673		-		50,000
0542	Transit Oriented Development at 13th Street LR Station	0		-		75,000		-		75,000
0543	Transit Oriented Development at Power Inn LR Station			26,300		48,700		-		75,000
	Transit Oriented Development Total			169,888		130,112		-		300,000
Facilities Progra	ams									
4005	Butterfield/Mather Mills LR Station Rehabilitation	0		55,254		79,235		-		134,489
4007	ADA Transition Plan Improvements	I		312,137		281,221		5,194,642		5,788,000
4011	Facilities Maintenance & Improvements	I		2,091,285		1,206,391		18,278,445		21,576,120
645	Major Light Rail Station Enhancements	I		5,187,088		159,000		43,238,194		48,584,282
715	Bus Maintenance Facility #2 (Phase 1)	- 1		15,049,830		2,675,239		7,471,678		25,196,746
B134	Fulton Ave. Bus Shelters	0		-		169,435		-		169,435
B135	Citrus Heights Bus Stop Improvements	0		-		541,824		-		541,824
R175	Watt Avenue Station Improvements	0		104,340		208,160		-		312,500
R313	29th Street Light Rail Station Enhancements	0		-		280,500		-		280,500
TE07	Transit Enhancements	0		205,049		15,213		-		220,261
	Facilities Program Total			23,004,981		5,616,217		74,182,959		102,804,157
Equipment Prog	grams									
B020	Shop Equipment - Bus	Ш		_		100,000		3,995,720		4,095,720
	Equipment Program Total			-		100,000		3,995,720		4,095,720



## Capital Project 2012 Expenditure Plan (cont.)

Pro	ogram	Project Name	Tier	Expended Through FY 2011	FY 2012 Budget Expenditures	Future Expenditures	Total Project Cost through FY 2042
Tran	sit Technol	ogies Programs					
1	G155	Farebox Collection / Smart Media Implementation	0	-	-	-	-
	964	Trapeze Implementation (TEAMS)	1	1,498,287	666,526	451,906	2,616,718
	966	Information System Maintenance & Expansion	0	205,917	3,262	-	209,179
	G035	Fiber/50-Fig Installation, Maintenance, & Repair	II	188,208	83,350	205,852	477,410
	G045	LR Station Video Surveillance & Recording System	0	1,561,010	2,338	-	1,563,347
	G105	Automated Vehicle Location System for Buses	0	236,517	1,318,370	-	1,554,887
	G240	Additional Fare Vending Machines/Spares	0	39,825	1,110,175	50,000	1,200,000
	T003	Google Transit Trip Planner	0	42,000	101,596	-	143,596
		Transit Technologies Program Total		3,771,763	3,285,617	707,757	7,765,137
Tran	sit Security	& Safety	_				
	R165	Ahern/12th Street Improvements	0	156,924	63,077	-	220,000
	B133	Bus Lot Improvements	0	-	320,000	320,000	640,000
	T001	LRV Video Surveillance System Upgrade	0	-	200,000	325,350	525,350
	H022	Messaging Signs - LRT Stations	1	-	846,927	-	846,927
	H023	Rail Infrstructure Hardening	1 _	-	284,909	-	284,909
		Transit Security & Safety Total		156,924	1,714,913	645,350	2,517,186
Plan	ning / Studi	es	_				
	0580	Comprehensive Operational Analysis Study	0	325	531,084	25,000	556,408
	PD09	Professional Development for RT Planning Staff	0	26,389	16,686	-	43,074
		Planning / Studies Total	_	26,713	547,769	25,000	599,482
Othe	r Programs		_				
	G230	Certificates of Participation Payments	1 _	14,705,428	2,077,783	6,239,314	23,022,525
		Other Program Total		14,705,428	2,077,783	6,239,314	23,022,525
Tota	ı		\$	434,817,820	\$ 96,394,279	\$ 1,530,177,626	\$ 2,061,389,726

<sup>1</sup> G155 Farebox Collection / Smart Media Implementation: To be fully funded by SACOG

<sup>\*</sup> All project expenditures are subject to available funding.



# FY 2012 Preliminary Budget Proposal

RT Board of Directors
May 23, 2011



## **Operating Revenue By Funding Source**

(Dollars in Thousands)

									FY	2012 Bu	dget to FY
	F	Y 2009		FY 2010	FY 2011		FY 2011	FY 2012		2011 Fo	recast
	Actua		Actual Actuals		Budget	F	orecast	Budget	Va	ariance	Percent
Carryover-prior year	\$	-	\$	-	\$ -	\$	1,556	\$ 1,220	\$	(336)	(21.6%)
Federal		30,309		30,914	21,236		22,236	24,215		1,979	8.9%
State & Local		70,725		58,134	57,358		60,011	64,986		4,975	8.3%
Fares		32,571		30,864	29,801		29,801	30,877		1,076	3.6%
<b>Contracted Services</b>		4,311		4,599	4,466		4,738	4,506		(232)	(4.9%)
Other		3,409		2,962	4,195		4,095	3,445		(650)	(15.9%)
Total Revenue	\$	141,325	\$	127,473	\$ 117,056	\$	122,437	\$ 129,249	\$	6,812	5.6%
Reserve		-		-	-		-	(5,592)		(5,592)	n/a
Operating Revenue	\$	141,325	\$	127,473	\$ 117,056	\$	122,437	\$ 123,657	\$	1,220	1.0%



## **Operating Expenses By Expense Category**

(Dollars in Thousands)

						FY 2012	Budget to
	FY 2009	FY 2010	FY 2011	FY 2011	FY 2012	FY 2011	<b>Forecast</b>
	Actual	<b>Actuals</b>	<b>Budget</b>	<b>Forecast</b>	<b>Budget</b>	Variance	Percent
Salaries & Benefits	\$ 89,845	\$ 90,548	\$ 78,040	\$ 79,537	\$ 80,449	\$ 912	1.1%
Professional Services	25,643	22,511	19,115	19,088	19,569	481	2.5%
Materials & Supplies	9,848	9,128	7,490	7,469	7,643	174	2.3%
Utilities	5,545	5,531	5,638	5,791	5,986	195	3.4%
Insurance & Liability	7,104	2,286	6,421	7,754	8,073	319	4.1%
Other Expenses	2,054	1,728	1,908	1,578	1,937	359	22.7%
Expense	\$ 140,039	\$ 131,732	\$ 118,612	\$ 121,217	\$ 123,657	\$ 2,440	2.0%
FY 2010 Carryover			(1,556)				
Total Expenses	\$ 140,039	\$ 131,732	\$ 117,056	\$ 121,217	\$ 123,657	\$ 2,440	2.0%



## **Revenue and Expenditure Summary**

	2011	2011	2012
Category	Amended Budget	Year-End Projections	Preliminary Budget
Prior Year Carryover:	\$ 1,555,869	\$ 1,555,869	\$ 1,220,299
Total Revenues:	117,056,114	120,881,294	128,029,472
Expenditures:			
Labor/Fringe	78,039,538	79,536,829	80,449,368
Non-Labor	40,572,445	41,680,035	43,208,090
Total Expenditures:	118,611,983	121,216,864	123,657,458
Balance Available for Carryover/Reserves	\$ -	\$ 1,220,299	\$ 5,592,313



## **Potential Costs Savings or Revenue Enhancements**

Sales tax growth of 1% over current projections	\$	581,000
Fare revenue increase of 1% over current projections		300,000
Labor vacancy factor increase of 1%		500,000
Potential increase in available balance	\$ 1	,381,000

## **Restoring Light Rail Service Cost Estimates**

	Sı	x Months	Annual
Restoring Night Light Rail Service	\$	510,000	\$1,020,000
Restoring Weekend Light Rail Service		315,000	630,000
Total projected costs	\$	825,000	\$1,650,000



## **FY 2012 Capital Funding Plan**

(Dollars in Thousands)

## **Potential New Funding**

System Expansion	\$ 28,192	78.6%
Infrastructure	3,515	9.8%
Facilities	719	2.0%
Transit Technologies	1,132	3.2%
Planning & Studies	205	0.6%
Other Programs	2,108	5.9%
Total	\$ 35,871	100%



# **Next Steps**

June 27

## **RT Board of Directors Meeting**

 Continue Public Hearing and Board Adoption